

**ATAKEY PATATES**  
**GIDA SANAYİ VE TİCARET ANONİM ŞİRKETİ**  
**BOARD OF DIRECTORS ACTIVITY REPORT**  
**as of 31.03.2026**





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## 1- GENERAL INFORMATION

a) **Report Accounting Period:** January 1, 2026–March 31, 2026

**Report Date:** 21.04.2026

b) **Company Name:** ATAKEY PATATES GIDA SANAYİ VE TİCARET ANONİM ŞİRKETİ

**Trade Registry No:** 834873

**Headquarters Address:** Emirhan Cad. No: 109 Kat: 11 Balmumcu/Beşiktaş/Istanbul

**Contact Information:** Phone No: +90 (212) 310 66 00 Fax No: +90 (212) 236 56 45

**Web Address:** [www.atakey.com.tr/en/](http://www.atakey.com.tr/en/)

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c) **Organizational Structure:**

**Company Capital:** 138,768,000 Turkish lira

**Shareholding Structure:** The company shareholding structure as of March 31, 2026, is as follows:

	31-Mar-2026		31-Dec-2025	
	Share (%)	TL	Share (%)	TL
TFI TAB Gıda Yatırımları A.Ş.	79.7	110,544,000	79.7	110,544,000
Publicly Traded	20.3	28,224,000	20.3	28,224,000
<b>Total Capital</b>	<b>100</b>	<b>138,768,000</b>	<b>100</b>	<b>138,768,000</b>

d) **Preferred Share Amount (if applicable):**

Group A shares with a nominal value worth 20,000,000 TL, corresponding to 14.4 percent of company capital, are registered and privileged, The Group A preferred shares grant the privilege of nominating and voting for the board of directors, All Group A registered preferred shares are owned by TFI TAB Gıda Yatırımları A.Ş.

### **Board of Directors Nomination Privilege**

Half of the Board of Directors will consist of candidates nominated by the Group A shareholders in compliance with the requirements set forth in the Turkish Commercial Code (TCC) and the Capital Markets Board of Türkiye (CMB), If half of the number of Board of Directors members is a fractional value, the fraction will be rounded down to the nearest whole number.

### **Voting Privilege**

During General Assembly meetings, shareholders or their proxies will be entitled to five (5) votes for each Group A share and one (1) vote for each Group B share, voting process follows the Capital Market legislation.



## e) Board Members and Committees

### Operating Principles of the Board of Directors

Board members and their terms are determined during General Assembly meetings, The Board of Directors operate transparently, accountably, fairly, and responsibly. It is essential that the Board of Directors convene as often as necessary to efficiently perform their duties.

At the General Assembly held on December 29, 2023, six members including independents, were appointed to the Board of Directors for a three-year term. There was no loss of independence at the reporting dates between 01.01.2026-31.03.2026. The Board of Directors held 6 meetings and took a total of 6 decisions during the same period.

The format of meetings, resolutions, meeting requirements, voting process, and the duties and responsibilities of the Board of Directors are governed by the pertinent provisions outlined in the Articles of Association (AoA), the TCC, and CMB regulations.

### Organization and Formation of the Board of Directors

The Board Members and their qualifications are listed below.

Name	Board Duty	The Last General Assembly Date of Nomination	The First Date of Duty	Executive Duty Status	Independent Member Status
Erhan KURDOĞLU	Chairman	29.12.2023	21.09.2012	Non-Executive	-
Korhan KURDOĞLU	Vice-Chairman	29.12.2023	21.09.2012	Non-Executive	-
Erhan CANSU	Board Member	29.12.2023	21.09.2012	Non-Executive	-
M. Furkan ÜNAL	Board Member	29.12.2023	04.04.2023	Non-Executive	-
Ayşe Ayşin İŞIKGECE	Board Member	29.12.2023	29.12.2023	Non-Executive	Independent Member
Halil Doğan BOLAK	Board Member	29.12.2023	29.12.2023	Non-Executive	Independent Member



## **Erhan KURDOĞLU**

### **Chairman**

Erhan Kurdođlu, a graduate of the University of Miami's Department of Civil Engineering, began his career between 1987 and 1991 as Deputy General Coordinator at Ata İnřaat San. ve Tic. A.ř. In 1993, he founded Ekur İnřaat, and in 1994, he entered the food industry with the establishment of TAB Gıda. In 1995, Kurdođlu acquired the Turkey franchise rights of Burger King.

He currently serves as Chairman of the Board for several companies, including TFI TAB Gıda Yatırımları, TAB Gıda, Fasdat, AtaSancak, Fasdat Gıda, Ekur Et Entegre, and Ekmek Unlu Gıda. In addition, he holds the positions of Vice Chairman of the Board at Ata Holding and Board Member at Ata Sancak. Erhan Kurdođlu also continues to serve as Chairman of the Board at Atakey Patates.

## **Korhan KURDOĞLU**

### **Vice-Chairman**

Korhan Kurdođlu, a graduate of the University of Miami's Department of Civil Engineering, completed his master's degree in International Relations at Columbia University. In addition to serving as Vice Chairman of the Board and CEO of TFI TAB Gıda Yatırımları, he holds the position of Chairman of the Board for several group companies, including Ata Holding, ATP, Ata GYO, and Ata Yatırım.

Kurdođlu has also undertaken diplomatic and commercial representative roles in the business world. He served as Chairman of the Turkey–China Business Council under the Foreign Economic Relations Board (DEİK) from 2019 to 2025 and currently leads TÜSİAD's China Network. Korhan Kurdođlu continues to serve as Vice Chairman of the Board at Atakey Patates.

## **Erhan CANSU**

### **Board Member**

Erhan Cansu graduated from Istanbul Technical University with a degree in Electrical Engineering and from Istanbul University's Institute of Business Economics with a degree in International Business (with Honors). He worked for seven years at Alarko in the building automation sector. Since 2016, he has served as a Board Member of TFI TAB Gıda and, since joining the Group, has overseen the establishment of four food production facilities. Erhan Cansu has been serving on the Board of Atakey Patates since 2012 continues to serve as Vice Chairman of the Board at Atakey Patates.

## **M. Furkan ÜNAL**

### **Board Member**

Furkan Ünal has been serving as a Board Member of Atakey Patates since April 2023. He has also held the position of Group CFO at TFI TAB Gıda since December 2022. Prior to his current role at TFI TAB Gıda, Ünal served as CFO at Kardemir for five years, Deputy General Manager responsible for Corporate Finance and Investments and Executive Committee Member at AktifBank, and Chief Advisor to the Board at TAİB Bank, part of the Dubai Group. Ünal also serves as an Independent Board Member at two banks in Bosnia and Herzegovina and Kazakhstan, and as an Advisory Board Member for a NASDAQ-listed company in the United States. After completing his engineering education, he earned an MBA in Finance from Bilgi University, where he is currently pursuing doctoral studies. Following an undergraduate program in engineering, Ünal obtained an MBA in Finance from Bilgi University, where he is currently pursuing a doctorate.



**Ayşe Ayşin İŞIKGECE**  
**Independent Board Member**

İşıkgece graduated from Hacettepe University, Faculty of Economics and Administrative Sciences, Department of Economics. She began his professional career in 1991 in the retail sector. After working for five years at Gima in the Research-Planning-Coordination and Food Purchasing departments, she continued her career at Metro Cash & Carry between 1996 and 2016, progressing to the position of Group Director responsible for Fresh Products Purchasing. In 2016, she joined CarrefourSA as Executive Committee Member and Deputy General Manager responsible for Food and Purchasing. In 2018, İşıkgece was appointed as General Manager and Chairman of the Board at the General Directorate of Agricultural Enterprises (TİGEM), and she served as Deputy Minister at the Ministry of Agriculture and Forestry between January 2021 and April 2022. Throughout her career, she has initiated numerous projects raising awareness for the preservation of local and regional products, their transmission to future generations, and the support of sustainable agriculture. Currently, her professional engagements include Strategy Consulting, Mentorship, Board Membership at the Women in Boards Association, Board Membership at the Sensory Sciences Association, and Independent Board Membership at Altıncılıç. Since December 2023, İşıkgece has been serving as an Independent Board Member at AtaKey Patates.

**Halil Doğan BOLAK**  
**Independent Board Member**

He graduated from Istanbul Robert College High School. In 1983, he earned a bachelor's degree in Physical Optical Engineering from the Institute of Optics, School of Engineering and Applied Sciences at the University of Rochester. In 1985, he completed his MBA in Quantitative Finance and Management Information Systems at the Simon Business School, University of Rochester, graduating with "Beta Gamma Sigma" honors. Between 1985 and 1999, he held various technical, operational, and general management roles in the family-owned Türkp petrol Group as a third-generation family member. He also worked during the growth phase of one of Turkey's leading securities and banking software companies, serving as its General Manager for a period.

From 2013 to 2023, he was co-founder and CTO of Invstr, a London, UK-based fintech providing individual investment services. Between 2013 and 2016, he served as a Senior Advisor in mergers and acquisitions at Mediobanca, one of Italy's leading investment banks. Currently, he is co-founder of B4YO ([www.b4yocapital.com](http://www.b4yocapital.com)), an early-stage VC in Turkey that targets startups where the partners' experience, expertise, and networks can provide significant value. B4YO manages a Turkish AIF fund with more than 40 investors and has completed seven investments to date. He serves on the Board of Trustees of the Turkish Education Foundation (Türk Eğitim Vakfı) and continues as an executive trustee at the Türkp petrol Foundation as well as a member of the Galatasaray Sports Club Divan Committee. Since December 2023, he has been serving as an Independent Board Member at AtaKey Patates. The Independence Declarations of the Independent Board Members can be accessed via the link provided.



## Assessment of the Board of Directors Regarding the Operational Principles and Efficacy of Committees

The Company's Board of Directors resolved on January 24, 2024:

In compliance with the provisions of the Capital Market Law No, 6362, the TCC No, 6102, the CMB Communiqué on Corporate Governance (II-17,1), and the Corporate Governance Principles therein, and the relevant regulations of the CMB;

To establish an Audit Committee, a Corporate Governance Committee, and an Early Detection of Risk Committee and to approve the working principles of these committees and to assign committee chairman and members.

The status of the committees and committee members reporting to the Board of Directors as of the publication date of the report is as follows:

### Corporate Governance Committee

Committee Member	Committee Duty	Title of Member
Ayşe Ayşin IŞIKGECE	Chairman	Independent Board Member
Erhan CANSU	Member	Board Member
M. Furkan ÜNAL	Member	Board Member
Fulden PEHLİVAN	Member	Investor Relations Director

### Audit Committee

Committee Member	Committee Duty	Title of Member
Halil Doğan BOLAK	Chairman	Board Member
Ayşe Ayşin IŞIKGECE	Member	Board Member

### Early Detection of Risk Committee

Committee Member	Committee Duty	Title of Member
Halil Doğan BOLAK	Chairman	Independent Board Member
Erhan CANSU	Member	Board Member
M. Furkan ÜNAL	Member	Board Member



### Corporate Governance Committee

The Corporate Governance Committee is instituted to evaluate the implementation of corporate governance principles within the Company. In cases where adherence is lacking, it investigates the underlying reasons for non-compliance and identifies potential conflicts of interest. It also provides recommendations to the Board of Directors to enhance corporate governance practices and oversees the activities of the Investor Relations Department.

Due to the structure of the Company's Board of Directors, separate Nomination and Remuneration Committees have not been established. Therefore, the Corporate Governance Committee will also assume the responsibilities of the Nomination and Remuneration Committees in accordance with the Corporate Governance Principles.

The Corporate Governance Committee meets at least four times quarterly and the meeting results are reported to the Board of Directors. The Committee's decisions serve as advisory recommendations to the Board of Directors, which retains the ultimate authority in making decisions on relevant matters.

### Early Detection of Risk Committee

The Early Detection of Risk Committee is formed to proactively identify any risks that could jeopardize the Company's stability, growth, and advancement. Its mandate includes implementing necessary precautions and effectively managing the risks once identified. The Committee meets at least four times quarterly and the meeting results are reported to the Board of Directors. The Committee's decisions serve as advisory recommendations to the Board of Directors, which retains the ultimate authority in making decisions on relevant matters. The Committee updates the Board of Directors on all developments falling under its authority and responsibility.

### Audit Committee

The Audit Committee oversees the Company's accounting system, the disclosure of financial information to the public and their independent audits. Additionally, it supervises the proper functioning and effectiveness of the Company's internal audit and control systems.

### Senior management:

The appointment of the Executive Board was made with the decision of the Board of Directors dated 12.03.2023. The names and roles of Company senior management are listed below.

Name	Duty at Executive Board	Title	Date of Appointment
Ahmet ÖZGÜL	Chairman	Assistant General Manager	04.04.2023
Suat AÇIKBAŞ	Vice-Chairman	Assistant General Manager	16.04.2014
Hakan ÇELLİK	Vice-Chairman	Plant Manager	06.03.2017

**Number of personnel:** The average number of employees for the period ending March 31, 2026, was 238, (December 31, 2025: 231)



- f) **If applicable: information about the transactions made by the members of the governing body with the company on their own behalf or on behalf of others upon permissions granted by the Company General Assembly, and information on the activities that fall under the non-competition rule, If any, explain:**

There is none.

## **2- OVERVIEW OF THE COMPANY AND SUMMARY OF OPERATING SECTOR**

### **History**

#### **2012**

- It was founded on September 21, 2012 with a capital of 8 million TL and five partners, three of whom are from the Kurdođlu Family.

#### **2013**

- A factory was built on an area of 157 thousand m2 in the Susuz Town of Afyonkarahisar.
- Machinery and equipment installation in the production area were completed.
- The first season raw potato supply contracts were signed.

#### **2014**

- The shares of AtaKey Patates belonging to the Kurdođlu family were transferred to TFI TAB Food Investments.
- Finger slice and apple slice frozen potato production activities started.
- Frozen potato sales to TAB Gıda's Burger King, Sbarro and Usta Dönerci restaurants started.
- Frozen potato sales to TAB Gıda's Burger King and Usta Dönerci restaurants in Georgia started.
- Sales to hotels, restaurants and cafes started in the domestic market.
- BRC Food Certificate was obtained for compliance with the food safety management standard.

#### **2015**

- Mechanical cutting line investment was made.
- The production of frozen potatoes with cage design was put into operation.
- Land was rented from TİGEM and seed potato growth started.
- Frozen potato sales to Popeyes restaurants, owned by TAB Gıda, started.

#### **2016**

- Exports started for the first time for TFI TAB Food Investments' Burger King restaurants in China.
- The product range expanded with red-coated cage fries, spicy red-coated apple sliced potatoes and
- crinkle pre-fried potatoes with transparent coating.
- Frozen fries started to be sold to Arby's restaurants, which are owned by TAB Gıda.



## 2017

- A 15 thousand tonnes capacity seed storage was built in a closed area of 7,500 m2 and the crate system seed storage application was started.
- Frozen potato sales to TAB Gıda's Burger King, Popeyes and Usta Dönerci restaurants in the TRNC started.
- Retail sales of frozen finger potatoes started.

## 2018

- Spicy red serrated frozen potato production started.
- Frozen potato sales to TAB Gıda's Burger King, Sbarro and Usta Dönerci restaurants in North Macedonia started.
- Halal conformity certificate was obtained.

## 2019

- TFI TAB Gıda Investments became the sole shareholder of the Company by acquiring all of its remaining shares.

## 2021

- Exports were made to Brazil and South Korea.
- The 4th packaging line was put into operation.
- Approved Person Status Certificate (APSC) which facilitates customs procedures in exports, has been obtained.

## 2022

- Zero Waste certificate was obtained regarding waste management.
- Frozen potato sales to Sbarro restaurants in Georgia, owned by TAB Gıda, started.

## 2023

- The Company, which went public on 19-20-21 July 2023, was included in the BIST Star and BIST Participation 100 Index with a free float rate of 20.34%.
- Frozen potato sales to Subway restaurants owned by TAB Gıda started.
- Farm Sustainability Assessment certificate was obtained with the aim of adapting sustainable agricultural practices.
- RSPO Supply Chain MB Certificate was obtained to combat deforestation, support the protection of biodiversity and ensure the traceability of palm oil in line with the sustainable system.
- ISO 50001 Energy Management System Certificate was obtained.
- 100% of electricity consumption was documented with an International Renewable Energy Certificate (I-REC), and Scope-2 emissions were reduced to zero.
- Scope-1, Scope-2 and Scope-3 carbon emission measurements were made for the first time.
- According to the GHG protocol, Scope-1, Scope-2 and Scope-3 carbon emission measurement verification was performed for the first time.



## 2024

- A coated product production line with a capacity of 10,000 tonnes and a raw onion warehouse with a capacity of 3,500 tonnes were established.
- Production of coated onion rings and coated cheese sticks started.
- Onion rings and cheese sticks started to be sold at TAB Gıda restaurants.
- While exports were made to the United Arab Emirates (Dubai) and Iraq for the first time, exports to Brazil also resumed.
- The Company's sustainability activities were announced to the public for the first time with the Sustainability Report published by TFI TAB Food Investments for 2023.
- 19.38% of total energy consumption was covered by I-REC Certificate.
- An Environmental Management System was established and certified under the ISO 14001:2015 standard.
- The construction of the cogeneration project for energy production from natural gas started.
- The Company, whose shares are traded on BIST Star, was included in the 1st group in accordance with the Corporate Governance Communiqué as of 2024.
- The first dividend payment was made to the shareholders after the IPO.
- The share buyback program started as of October 2024.
- We became a signatory to the United Nations Women's Empowerment Principles (UN WEP's).

## 2025

- Sales of frozen French fries began at the Amasya Et Ürünleri stores of Ekur Et, one of the Group companies.
- Sales of coated onion rings and coated mozzarella sticks commenced to all Burger King, Arby's, Popeyes, and Usta Dönerci restaurants as well as to the HORECA channel.
- Production of potato croquettes started, and the product was introduced for sale at Usta Dönerci restaurants operated by TAB Gıda.
- Uzbekistan was added to the list of export destinations as a new international market.
- The Company published its first Sustainability Report, which for the first time included TSRS-compliant sustainability reporting that underwent an independent limited assurance audit.
- An Occupational Health and Safety Management System was established and certified in accordance with the ISO 45001 standard.
- 100% of total electricity consumption was sourced through YEK-G certificates.
- The Company's greenhouse gas emission reduction targets were approved by the Science Based Targets initiative (SBTi).
- Construction of the cogeneration project for energy generation from natural gas was completed.
- The Company's first Corporate Governance Rating was confirmed at 9.05, and the Company was included in the Borsa İstanbul Corporate Governance Index.
- The second dividend payment following the IPO was distributed.
- The share buyback program continued. The Company became a member of TÜYİD (Investor Relations Society of Türkiye).
- The Company became a member of amfori within the scope of global supply chain sustainability standards.



## **General Overview and Operating Sector**

The company, with its facility located in Susuz Belediyesi in Afyonkarahisar, ranks among Turkey's highest capacity factories in its field, boasting an annual production capacity of 90,000 tonnes of frozen potatoes and 10,000 tonnes of frozen coated onion rings and cheese sticks. The facility covers 75,000 m<sup>2</sup> of indoor space and spans a total area of 157,000 m<sup>2</sup>. As a result of its investment in innovative agricultural technologies and its state-of-the-art production line, the company contributes to the Turkish economy as one of the leading high-capacity factories both in its region and nationwide, providing employment to numerous producers integrated into the system and many other individuals.

Atakey Patates operates in the frozen food sector. The company's product portfolio includes various types of frozen potatoes, both coated and uncoated, such as French fries, apple slices, crinkle-cut, lattice fries, and red-coated crinkle fries, as well as frozen coated onion rings, coated cheese sticks and coated potato croquette.

Atakey Patates has imported high-quality seeds from abroad and started multiplying them for commercial potato production. Since 2015, the company has been conducting its own seed cultivation activities on land leased from TİGEM in Turkey and has established this system. It has a specialized team of agricultural engineers managing the seed planting process, employing the most advanced methods to produce high-quality seeds. None of the seeds or potatoes contain genetically modified organisms (GMOs), and they are subjected to critical testing and analyses during the growing season and harvest. Harvesting is carried out across approximately 40,000 decares of agricultural land with more than 100 farmers in 20 different cities. To ensure consistency and quality at the source of potato products, the company supplies seeds and fertilizers to its contracted farmers.

In addition to its main activity of commercial seed production, Atakey Patates also undertakes the procurement of raw materials and auxiliary supplies, seed selection, agricultural production, manufacturing, export, import, wholesale and retail sales, marketing, and distribution of its products.

The facility in Susuz Belediyesi includes storage areas such as a 7,500 m<sup>2</sup> Seed Warehouse, a 30,000 m<sup>2</sup> Raw Material Warehouse, and a 15,000 m<sup>2</sup> Cold Storage Warehouse. These consist of rooms equipped with storage systems, each having a capacity of 3,500 tons. Temperature and humidity are controlled by a state-of-the-art central computer system through entry and exit vents for cooling air.

As a significant player in the frozen potato production sector in terms of production and sales volume, the company contributes to the growth of the sector and Turkey's agricultural economy through its growth potential, diversification of sales channels, export opportunities, and new investment possibilities with its value-added product portfolio.

### **The sources of finance and, if any, the quality and amount of issued capital market instruments:**

In addition to revenue generated from operations, the Company benefits from external sources of financing, including export loans and working capital loans.



### 3- FINANCIAL RIGHTS GRANTED TO MEMBERS OF THE GOVERNING BODY AND SENIOR MANAGERS

Information on the total amounts of financial benefits including attendance fees, wages, premiums, bonuses, and profit shares, and compensations, travel, accommodation, and representation expenses, in-kind and cash amenities, insurance, and similar benefits:

The total of financial and similar benefits granted to senior managers during the period that ended March 31, 2026, is 4,220,523 TL. (March 31, 2025: 4,781,941 TL)

### 4- RESEARCH AND DEVELOPMENT EXPENSES OF THE COMPANY

The Company has focused on product development activities as part of its strategy, Therefore, the Company conducts research and projects for new product development, as well as diversification, improvement, and enhancement of existing products. The Company draws on from its sector experience and global trends in developing new product ideas.

### 5- COMPANY ACTIVITIES AND RELATED KEY DEVELOPMENTS

#### a) Information on investments during the relevant accounting period:

Table of Investment

(TL)	31-Mar-26
<b>Investment Type</b>	
Buildings	312,655
Property, Plant and Equipment	23,394,402
Vehicles	506,230
Fixtures	517,187
Ongoing Investments	44,956,438
Intangible Assets	214,836
<b>Total</b>	<b>69,901,748</b>

The investments related to the cogeneration project have been completed and the facility became operational as of February 2026. The related expenditures have been capitalized and recorded under the relevant property, plant and equipment (PPE) asset classes.



**b) Information on the company's internal control system and internal audit activities, and the governing body's opinion on the matter:**

The internal control system was established to ensure the continuity and efficiency of company activities, compliance with corporate policies and protection of assets. The system also aims to prevent errors and fraud, maintain accurate and complete accounting records, provide timely and reliable financial information, and facilitate achievement of targets. An Internal Audit Function under the Audit Committee in 2024 is planned, the internal audit team of the group company is conducting audit activities until the establishment of in-house Internal Audit team. Internal mechanisms are established to periodically assess critical processes as part of the group's internal audit schedules, and appropriate corrective measures are implemented as needed.

**c) Information on direct and indirect affiliates and share ratios:**

There is none.

**d) Statements on the private and public audits in the related accounting period:**

The company was not subject to special audit or public audit within the period 01.01.2026 – 31.03.2026.

**e) Details regarding legal proceedings initiated against the company that could impact on its financial standing and operations, including potential outcomes:**

As of March 31, 2026, there is a litigation provision amounting to 1,038,313 TL.

**f) Information regarding related party transactions:**

The Company engages in various transactions with related parties within the course of its ordinary business operations. As a result of operational activities, receivables and payables from related parties generally arise from ordinary commercial activities. Related party transactions are explained in detail in footnote 27 of the Interim Financial Statements dated 31.03.2026, and no provision for doubtful receivables has been allocated in the current year for receivables from related parties.

**g) Explanations of administrative or judicial sanctions imposed on the Company and members of the governing body for non-compliance with legislative provisions:**

There are none.

**h) Information and evaluations regarding whether the past period's targets were achieved, whether the resolutions of the general assembly were implemented, reasons for any unmet objectives or unimplemented resolutions, and evaluations:**

Targets for the period ending March 31, 2026, have been achieved.

**i) Details regarding any extraordinary general assembly meetings held during the year, including the dates of the meetings and the resolutions adopted along with subsequent actions taken:**

No extraordinary general assembly meeting was held in the first quarter of 2026.



j) Information on donations and grants, as well as expenditures related to corporate social responsibility projects within the related accounting period:

There is none.

k) If it is a subsidiary; any legal transactions executed with the controlling company or with a subsidiary of the controlling company, for the benefit of the controlling company or any of its subsidiary companies as prompted by the controlling company and all other measures taken or otherwise avoided in the previous year of activity for the benefit of the controlling company or any of its subsidiary companies:

There is none.

l) If it is a subsidiary: according to the situations and conditions known at the moment when the legal transactions aforementioned in article (j) are carried out or measures are taken or avoided to be taken, whether an appropriate counter-action was taken in any of the legal transactions and whether the measure taken or avoided to be taken caused a loss for the company, and if the company has incurred a loss, whether this loss was offset:

There is none.

## 6- FINANCIAL STATUS

a) Information and projections on the company regarding its sales performance, productivity, revenue generation capacity, profitability, and debt-to-equity ratio as well as the operating results in the current period in comparison to the previous periods: (TFRS)

Summary of Financial Indicators

(TL)	31-Mar-26	31-Dec-25
Total Assets	7,606,225,999	7,949,398,217
Total Equity	6,806,959,890	6,897,752,707

(TL)	1 Jan - 31 Mar 2026	1 Jan - 31 Mar 2025
Revenue	947,924,903	1,118,318,055
Gross Profit	87,311,519	108,949,661
Profit/Loss Before Tax	(22,047,209)	28,502,192
Taxes	(82,172,953)	(24,087,830)
Net Period Profit/Loss	(104,220,162)	4,414,362
EBITDA	105,949,783	134,725,787
Gross Profitability (%)	9%	10%
Net Period Profitability (%)	-11%	0.4%
Adjusted EBITDA Profitability (%)	11%	12%



**b) Factual observations and the government body's assessment concerning whether the company's capital has become inadequate, or the company has been heavily indebted:**

The capital is 100 percent maintained within the equity.

**c) Information on the profit distribution policy and, if no profit distribution is to be made, a proposal on how the undistributed profit will be utilized:**

The distributable net profit will be calculated in accordance with the AoA, the TCC, the CMB regulations, the Dividend Distribution Communiqué, and tax regulations. It is aimed at being distributed to shareholders and other eligible individuals participating in the profit, in the proportion determined by the Board of Directors for each period and presented to the general assembly.

The company's ordinary general assembly meeting for the year 2025 has not yet been held.

## **7- RISKS AND EVALUATION OF GOVERNING BODY:**

**a) Information on the corporate risk management policy, if one exists, against anticipated risks:**

The Company, within the framework of TFI Group Companies' Corporate Risk Management methodology, conducts activities including identification and description of risks; evaluation of control effectiveness and adequacy of designs; ensuring management of risks through identification of process owners and action plans; and efforts to reduce risks to acceptable levels or within the risk appetite accepted by management. The risk management strategy entails the oversight and accountability of risk management at the Executive Board and Board of Directors ("Board of Directors" or "BoD") levels. Management is responsible for making prudent risk/reward decisions and for actively identifying, assessing, rating, managing, and monitoring ongoing risks.

**b) Information on the employees and reports of the Risk Committee, if any:**

The Risk Committee was established on January 24, 2024. The Executive Committee is responsible for effective management of enterprise risks through implementation of a risk management framework, policies, and processes, including compliance with established risk limits and invited to all Risk Committees, The Group Risk Director directly reports to Early Detection of Risk Committee and presents top tier risks on an enterprise-wide basis to the Committee six times per year or as circumstances require.



**c) Forward-looking risks related to sales, efficiency, innovation capacity, profitability, debt-to-equity ratio, and similar matters:**

The Company's primary risks are monitored across five categories. These encompass strategic, operational, compliance, financial (FX, liquidity, loan, interest, and commodity price risks), and technological risks.

Agricultural risks, production disruptions, and natural disasters could impede short-, medium-, and long-term strategies. The Company designs and effectively implements identification and preventive measures to eliminate such risks. Insurable risks are frequently assessed and transferred to third parties. While the Board of Directors, through strategic decisions, manages and represents the Company by keeping the risk, growth and income balance of the Company at the most appropriate level with a rational and cautious risk management approach, primarily considering the Company's long-term interests, it is also responsible for ensuring that the Company achieves its determined and publicly disclosed operational and financial performance targets.

The financial risks encompass loan, interest, liquidity, and counterparty risks, plus closely monitoring national and international economic developments, the Company considers the potential impact of developments on assets and liabilities and takes due precautions.

## **8- DECLARATION OF COMPLIANCE WITH THE CORPORATE GOVERNANCE PRINCIPLES**

Prepared in accordance with the Capital Markets Board's (CMB) Decision dated 10.01.2019 and numbered 2/49, and approved by the AtaKey Board of Directors on 27.02.2026, have been disclosed to the public on the Public Disclosure Platform (KAP) within the period deemed appropriate by the CMB. As of the date the report was published, compliance with the relevant principles has been maintained, and the existing declaration remains valid.

The Corporate Governance Rating Report was published by Kobirate Uluslararası Kredi Derecelendirme ve Kurumsal Yönetim Hizmetleri A.Ş (Kobirate) on 29.07.2025 and the Corporate Governance Rating Score was confirmed as 9.05.

## **9- ADDITIONAL INFORMATION ON THE PARENT COMPANY OF THE GROUP**

**If an equity company's shares are held up to legislative limits and, if shares are dropped below these percentages, the grounds thereof:**

In the first quarter of 2026, AtaKey Patates Gıda Sanayi ve Ticaret A.Ş. did not hold any shares of a stock corporation. The company had previously not owned any shares of an equity company.

**Information on Group companies' shares in the capital of the parent company:**

AtaKey Patates Gıda Sanayi ve Ticaret A.Ş. does not hold a controlling stake in the Group. TFI TAB Gıda Yatırımları A.Ş., the controlling shareholder of the Group to which AtaKey Patates Gıda Sanayi is a subsidiary, holds 79,7 percent of the Company's capital.



## 10- MISCELLANEOUS

- a) Information on any material events that have taken place in the company after the end of the reporting period, which may impact on the rights of shareholders, creditors, and other related parties and organizations:**

At the Company's Ordinary General Assembly Meeting on 14 June 2024, the Share Buyback Program ("Program"), prepared within the framework of relevant legislation, was approved, and the Board of Directors was authorized to carry out share buybacks. Subsequently, on 7 October 2024, the Board of Directors decided to commence buyback operations, and the share repurchase began on 9 October 2024.

Considering transactions that had been settled by the report's publication date, a total of 361,000 nominal shares, equivalent to 0.26% of the company's capital, were repurchased using TL 15,137,820 of funds.

- b) Information on service procurement such as investment consultancy and rating:**

The Company follows the relevant capital market regulations when choosing service providers and takes due precautions to prevent potential conflicts of interest. No conflict of interest exists between the company and service providers during or after the duration of service procurement. In December 2025, JCR Avrasya Derecelendirme A.Ş., the credit rating firm, confirmed Atakey Patates Gıda Sanayi ve Ticaret A.Ş.'s Long-Term National Credit Rating as "**AA- (tr)**" and the Short-Term National Credit Rating from as "**J1+(tr)**", with a Stable outlook. The Long-Term International Foreign Currency and Long-Term International Local Currency Credit Ratings were reaffirmed at "**BB**" with a "**Stable**" outlook.

- c) Presentation of Interim Activity Report**

The company's financial reports for the operating period of 01.01.2026-31.03.2026 were signed and approved by the Board of Directors on April 21, 2026. No member of the management body had a different opinion regarding the information contained in the interim activity report.

Among the information to be disclosed in the annual reports, those that are trade secrets may not be included in the annual reports, as long as they retain their trade secret nature; The information in question is disclosed in the first activity reports after the date on which it ceases to be a trade secret.

- d) Additional information not included in financial statements approved by the governing body:**  
There is none.

This report; Financial information for the period 1 January 2026 – 31 March 2026 is in accordance with the Turkish Commercial Code. It has been prepared based on the prepared financial statements and has been signed and approved by the Members of the Company's Board of Directors.